

## Appendix B – Revenue Monitoring by Directorate

### Adults and Communities

Description	Variations				Comments
	Original Budget	Budget V1	Q1 forecast	Variation	
	£'000	£'000	£'000	£'000	
Births Deaths & Marriages	(260)	(472)	(382)	90	Pressure on service in achieving the income target.
Community Well-Being Trans & Res Team	464	464	347	(117)	One-off benefit from underspend on staff vacancies
Community Safety	1,969	2,091	2,014	(77)	Underspend relates to staff vacancies and underspend on maintenance costs due to essential maintenance only
Prevention & Well Being	7,670	8,522	9,079	557	Overspend relates to proportion of savings still to be achieved.
Social Care Commissioning	1,279	1,305	1,267	(38)	Underspend due to staff vacancies
Social Care Management (Adults)	1,281	1,281	408	(873)	Holding code for demographic pressures credit- to be distributed across social care purchasing budgets.
Care Quality	1,927	1,599	1,691	92	Overspend on staffing
Integrated care - Learning Disabilities & Mental Health	41,938	41,973	41,659	(314)	Underspend mainly from the early achievement of savings from the supported living framework (E16 on MTFs), partly offset by the increase in number of clients on the Autistic spectrum and increase in Direct Payments
Care Services - Older Adults - Physical Disabilities	39,603	40,225	41,028	803	Overspend due to Increase in number of EMI clients and Direct Payments
Dir Adult Soc Serv & Health	184	184	175	(9)	
<b>Total</b>	<b>96,055</b>	<b>97,172</b>	<b>97,286</b>	<b>114</b>	

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 34 cost centres over £100,000
- 50 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

### Assurance

Description	Variations				Comments
	Original Budget	Budget V1	Q1 forecast	Variation	
	£'000	£'000	£'000	£'000	
Assurance Management	561	561	562	1	
Governance	2,177	2,597	2,548	(49)	Underspend on members allowances and training, offsetting pressure on cavassing costs
Internal Audit & CAFT	873	877	898	21	Overspend due to additional audits and maternity cover
<b>Total</b>	<b>3,611</b>	<b>4,035</b>	<b>4,008</b>	<b>(27)</b>	

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 0 cost centres over £100,000
- 0 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

### Children's Education

Description	Variations				Comments
	Original Budget	Budget V1	Q1 forecast	Variation	
	£'000	£'000	£'000	£'000	
Edu Partnership & Commercial Services	1,392	1,376	1,389	13	
High Needs Support	6,835	6,632	7,189	557	Shortfall in savings not fully achieved in this financial year, mainly savings relating to Transport.
Schools Direct Management	-	-	-	-	
<b>Total (excluding SDM)</b>	<b>8,227</b>	<b>8,008</b>	<b>8,578</b>	<b>570</b>	

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 2 cost centres over £100,000
- 2 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

### Children's Family Service

Description	Variations				Comments
	Original Budget	Budget V1	Q1 forecast	Variation	
	£'000	£'000	£'000	£'000	
Management Team	791	675	675	0	
Social Care Management	2,589	2,275	2,286	11	
Assessment & Children in Need	6,911	6,846	6,695	(151)	Underspend mainly from staff vacancies
Childrens in Care & Provider services	20,157	20,551	20,625	74	Overspend in external placements, mainly residential care. A number of cases have been transferred from other care to residential and there have been a few new entrants with complex needs.
Safeguarding & Quality Assurance	2,839	2,915	2,889	(26)	
Commissioning & business improvement	936	2,130	2,074	(56)	Underspend from vacant posts
Family Support & Early Intervention	7,296	6,948	6,950	2	
Youth & Community	8,071	8,023	7,964	(59)	Underspend from staff vacancies in Libraries
<b>Total</b>	<b>49,590</b>	<b>50,363</b>	<b>50,158</b>	<b>(205)</b>	

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 8 cost centres over £100,000
- 7 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

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### Commissioning Group

Description	Variations				Comments
	Original Budget	Budget V1	Q1 forecast	Variation	
	£'000	£'000	£'000	£'000	
Commissioning Group	1,954	1,060	1,175	115	Overspend due to historic budget issues around salaries, interim covering post, offset by underspends on Supplies & services and conferences
Commercial	536	765	1,104	339	Current structure includes interim staff as a result of uncertainty in respect of the outcome of the judicial review
Deputy Chief Operating Officer	3,995	4,482	4,147	(335)	Underspend on finance in respect of client side budgets held back for contract management
Commissioning Strategy	317	322	336	14	No significant variances
<b>Total</b>	<b>6,802</b>	<b>6,629</b>	<b>6,762</b>	<b>133</b>	

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 2 cost centres over £100,000
- 2 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

### Streetscene

Description	Variations				Comments
	Original Budget	Budget V1	Q1 forecast	Variation	
	£'000	£'000	£'000	£'000	
Street Scene Management Team	647	647	631	(16)	-
Business Improvement	333	333	332	(1)	-
Mortuary	136	136	134	(2)	-
Street Lighting	6,243	6,339	6,509	170	Undelivered 2012/13 CMS savings carried forward into current year.
Transport	(131)	(6)	(131)	(125)	-
Highways Inspection/Maintenance	508	508	754	246	Winter maintenance pressure, corporate funding to be applied but not assumed in outturn estimate.
Parking	(747)	(747)	(313)	434	Off street parking income shortfall, raised as risk in recent pressure review.
Parks, Street Cleaning & Grounds Maintenance	5,052	5,052	5,084	32	-
Street Cleansing	4,236	4,236	4,240	4	-
Waste	2,911	2,911	3,291	380	Domestic refuse staff cost pressure, however May Gurney contract negotiation in future months should bring this back to nil variance and full savings achieved, final figures pending, not assumed in outturn estimate.
Recycling	3,186	3,278	3,238	(40)	Linked to May Gurney contract as above, should bring this back to nil variance, final figures pending, not assumed in outturn estimate.
<b>Streetscene</b>	<b>22,374</b>	<b>22,687</b>	<b>23,769</b>	<b>1,082</b>	
<b>Special Parking Account</b>	<b>(7,475)</b>	<b>(7,475)</b>	<b>(6,394)</b>	<b>1,081</b>	Cost pressure on NSL contract plus shortfall in income. Reviews pending on detailed figures expected to reduce the overspend.
<b>Total</b>	<b>14,899</b>	<b>15,212</b>	<b>17,375</b>	<b>2,163</b>	

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 7 cost centres over £100,000
- 5 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

### Public Health

Description	Variations				Comments
	Original Budget	Budget V1	Q1 forecast	Variation	
	£'000	£'000	£'000	£'000	
Public Health	13,799	13,766	13,766	-	Currently forecast as full spend but likelihood of a small underspend becoming evident as this is the first year of the shared services and some projects are taking longer to start up than originally anticipated.
<b>Total</b>	<b>13,799</b>	<b>13,766</b>	<b>13,766</b>	<b>-</b>	

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 0 cost centres over £100,000
- 0 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

### HB Public Law

Description	Variations				Comments
	Original Budget	Budget V1	Q1 forecast	Variation	
	£'000	£'000	£'000	£'000	
Legal Services	1,908	1,932	2,186	254	Additional hours in Q1 and shortfall on income recovery such as s106
<b>Total</b>	<b>1,908</b>	<b>1,932</b>	<b>2,186</b>	<b>254</b>	

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 1 cost centres over £100,000
- 0 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

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### Barnet Group

Description	Variations				Comments
	Original Budget	Budget V1	Q1 forecast	Variation	
	£'000	£'000	£'000	£'000	
Barnet Group	3,447	3,903	4,146	243	Overspend due to cost pressures on temporary accommodation.
<b>Total</b>	<b>3,447</b>	<b>3,903</b>	<b>4,146</b>	<b>243</b>	

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 1 cost centres over £100,000
- 1 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

### DRS

Description	Variations				Comments
	Original Budget	Budget V1	Q1 forecast	Variation	
	£'000	£'000	£'000	£'000	
Managed Budgets	47	96	48	(48)	
Management Fee	773	840	420	(420)	
Blocked DRS	-	19	487	468	DRS net position assuming transfer at month 6
<b>Total</b>	<b>820</b>	<b>955</b>	<b>955</b>	<b>-</b>	<b>Unachieved savings funded from reserves</b>

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 5 cost centres over £100,000
- 15 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

### NSCSO

Description	Variations				Comments
	Original Budget	Budget V1	Q1 forecast	Variation	
	£'000	£'000	£'000	£'000	
NSCSO	24,178	24,416	24,416	-	NSCSO contract was due to deliver savings in the first year over and above that in the MTFS and although the delay in service commencement has meant this will not be achieved, overall the internal delivery unit is projected to come in on budget
Blocked NSCSO	-	-	-	-	
<b>Total</b>	<b>24,178</b>	<b>24,416</b>	<b>24,416</b>	<b>-</b>	

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 0 cost centres over £100,000
- 0 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

### Central Expenses

Description	Variations				Comments
	Original Budget	Budget V1	Q1 forecast	Variation	
	£'000	£'000	£'000	£'000	
Corporate Subscriptions	314	314	235	(79)	Underspend on subscriptions for london council and a one off refund
Levies	28,460	28,460	27,960	(500)	NLWA & LPFA budget higher than actual
Central Contingency	13,245	9,696	9,696	-	
Rate Relief	3	3	-	(3)	Residual budget following Business rates retention adjustment
Capital Financing	21,470	21,470	21,470	-	
Early Retirement costs	5,427	5,427	5,427	-	
FRS17 Adjustment	-	-	-	-	
Car Leasing	2	2	-	(2)	
Corporate Fees & Charges	799	799	600	(199)	Underspend on audit fees
Miscellaneous Finance	16	466	388	(78)	Additional grant received - LSSG
<b>Total</b>	<b>69,736</b>	<b>66,637</b>	<b>65,776</b>	<b>(861)</b>	

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 2 cost centres over £100,000
- 3 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

### Dedicated Schools' Grant

Description	Variations				Comments
	Original Budget	Budget V1	Q1 forecast	Variation	
	£'000	£'000	£'000	£'000	
Childrens Social Care (DSG)	427	427	427	-	
Early Intervention & Prevention (DSG)	496	557	557	-	
Education (DSG)	(4,974)	(1,027)	(1,027)	-	
Schools Funding DSG	3,960	-	-	-	
<b>Total</b>	<b>(91)</b>	<b>(43)</b>	<b>(43)</b>	<b>-</b>	Anticipate that DSG will be spent on budget

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- 0 cost centres over £100,000
- 1 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

## Appendix B – Revenue Monitoring by Directorate

### Housing Revenue Account

Description	Variations				Comments
	Original Budget	Budget V1	Q1 forecast	Variation	
	£'000	£'000	£'000	£'000	
LBB Retained	175	175	120	(55)	-
HRA Regeneration	1,126	1,126	1,145	19	-
HRA Other Income and Expenditure (net)	(556)	(556)	120	676	Current forecast based on straight line projection, finance working with the operational officers to firm up a forecast including accruals for the year, expected that this overspend will reduce considerably once detailed examination of figures is completed and forecast revised.
Support Service recharges	576	576	576	-	-
Interest on Balances	(80)	(80)	(80)	-	-
HRA Surplus/Deficit for the year	(1,241)	(1,241)	(1,241)	-	-
<b>Total</b>	-	-	<b>640</b>	<b>640</b>	

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- a) 4 cost centres over £100,000
- b) 6 cost centres over £50,000 where the cost centre's gross budget is less than £1m
- c) Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.